





# **Proposed Merger Presentation**

March 2, 2021

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## Proposed Merger with Pineapple Energy

Intent to Build a Leading National Residential Solar Energy Service Provider

- New focus on residential solar + battery storage
- To divest existing business lines
- Simultaneous acquisitions of Hawaii Energy Connection and E-GEAR
- Transaction approved by CSI Board, subject to shareholder vote
- Target close Q2 2021
- New name: Pineapple Energy, symbol "PEGY"
- Substantial value to be paid out to current shareholders
- CSI shareholders to own 37% of new company, subject to adjustments described in the merger agreement and any dilution from an equity offering









# **Combined Company Management Team**

Strong Leadership Driving the Company's Mission of Providing Homeowners Sustainable Energy Security



**Kyle Udseth** *Founder & Chief Executive Officer* 



SUNTUN



McKinsey & Company



Mark Fandrich
Chief Financial Officer







Chris DeBone
SVP, Products & Technology











Roger Lacy

Executive Chairman



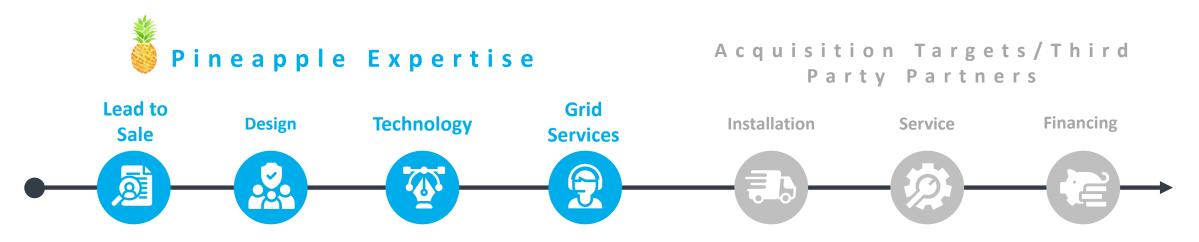






## How We Provide Energy Security to Our Customers

## We provide customers the best products that fit their unique needs



Digital, Word-ofmouth and referral leads; flexible sales options to meet customer preference Leading
nationwide
vendor for
cutting-edge
product offerings
from Enphase,
Generac, and
others

National pioneer in partnering with utilities to monetize grid-edge assets (i.e. batteries, smartenergy controllers)

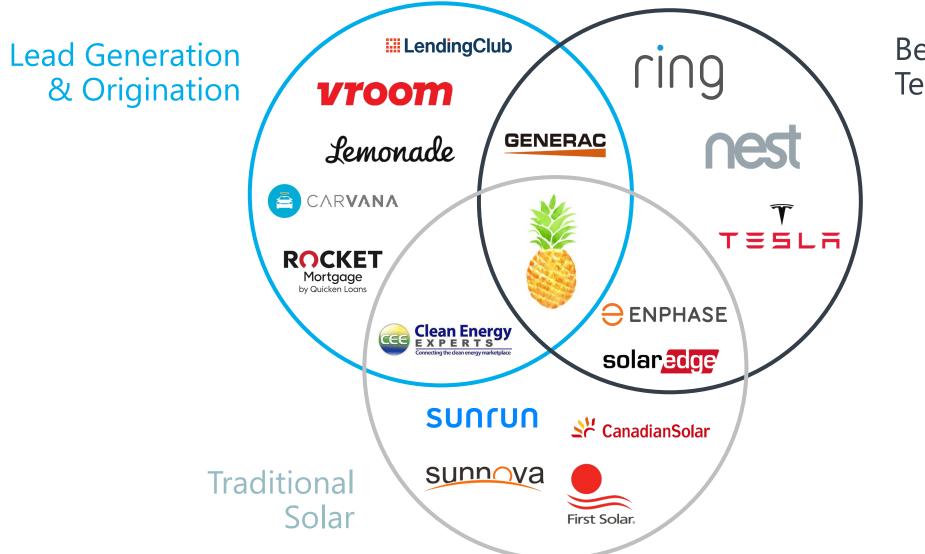
Customer management platform ensuring high quality, low risk delivery coupled with best-in-class customer engagement

We deliver exceptional customer experiences, leading to referrals and cross-sell opportunities





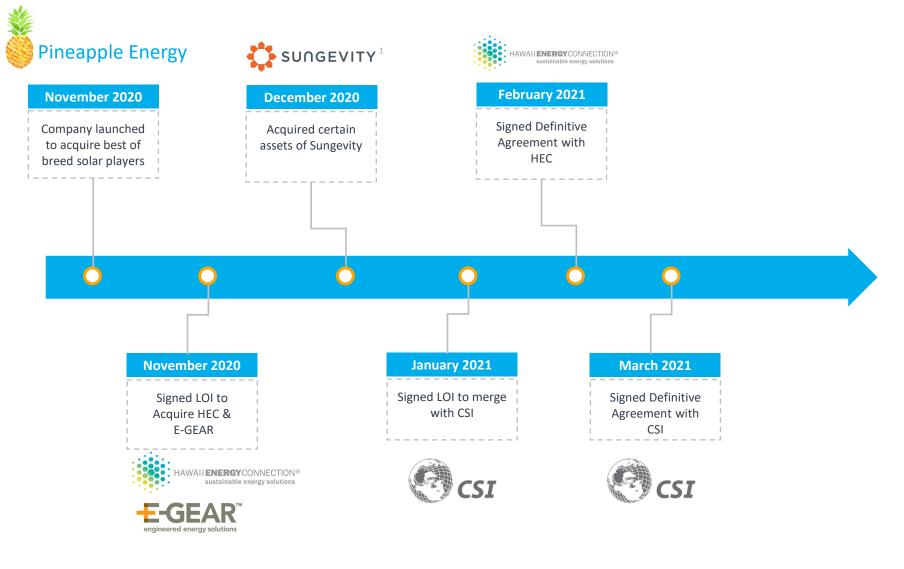
# How We Differentiate From Our Competitors



Best-of-Breed Technology



# **Historical Acquisitions**











### **Identified Targets**

**Target A:** Top Solar Contractor in Mountain West Region

**Target B:** Leading SoCal Sales & Install Company with industry leading EBITDA margins

**Target C:** Top solar installer in North East Region

(1) Northern Pacific Group was an equity owner of Sungevity prior to liquidation





## Hawaii Energy Connection Overview

#### Overview





- Founded in 2007 and 2012 respectively, they are headquartered in Alea, Hawaii
- Hawaii Energy Connection ("HEC") and E-GEAR deliver advanced home energy solutions using proprietary technology. Optimizing solar generation and storage, in relation to load, grid condition tariff and homeowner desires, maximizing customer retention and unique cross sell/upsell opportunities
- HEC is a leading Hawaii based sustainable energy solution provider with over 9,000 systems installed
- E-GEAR operates as a technology developer, manufacturer, and seller/licensor of patented, proprietary edge-of-grid energy management software and hardware

## **Key Stats and Figures**

45mW

14.8mWh

50%+

Lifetime PV Capacity Installed

Lifetime Battery
Capacity Installed

Referral Rate

8%

53%

~10%

3-year Revenue CAGR **Gross Margin** 

**EBITDA Margin** 



## **Sungevity Overview**

#### Overview



- Sungevity is a recognized provider of residential solar systems in California with over 44,000 active systems installed
- One of the few residential solar names with national brand recognition
- 514 sales in January and February 2020 totaling \$13.3M, seasonally the two slowest months in solar, before Covid-19 shut down the business (all pre-liquidation)
- Focused on digital lead generation and sales with strategic partnerships across financing, sales and EPC
- Experienced legacy salesforce, loyal to the brand, interested in returning to the company with a refreshed business model
- Recently hired the first remote sales professional to focus on the large database of unsold leads and convert them to sales under the new Sungevity business model



## **Key Stats and Figures**

44k

<1%

30%+

**Active Systems** 

Battery Attachment Rate Referral Rate

13

States with Active Systems

115k+

**Un-sold leads** 

(1) Historical revenue post bankruptcy and pre Covid-19 business shutdown







## Solar Value Proposition and Industry Outlook

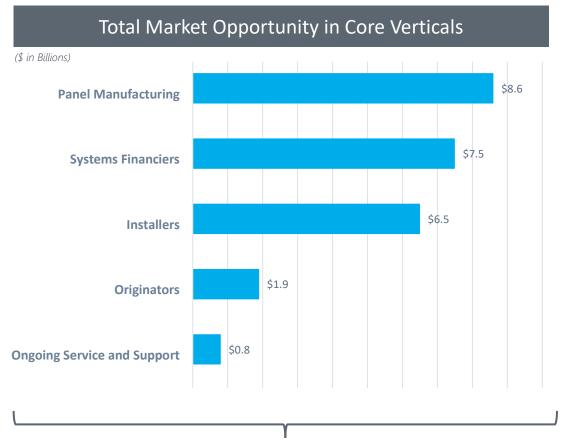


- Solar offers compelling cost savings vs. most electric utilities
  - Savings of 10%-50%/month with \$0 down
  - ROI improves as utility rates increase and solar equipment pricing decreases
  - "Green" and energy resilience are a plus
- Solar is a massive, underpenetrated industry
  - ~\$5bn market size, growing at >15%
  - 3% of US homes have solar; Australia and Hawaii over 30% penetration
  - Strong regulatory tailwinds with federal and state incentives
- Battery storage paired with solar has become a huge incremental revenue opportunity
  - Rolling blackouts in CA, regulation in HI, and severe storms nationwide have brought customer urgency
  - Generac, Enphase, and SolarEdge are joining LG and Tesla with new hardware offerings
  - Most solar originators are failing to fully capture up-sell



## Residential Solar Sector Snapshot

Multiple tailwinds in the residential solar market to drive growth and customer adoption of clean energy solutions





2023E Total U.S. Residential Solar Market

#### Key Growth Drivers of Residential Solar

- Ongoing cost improvements make solar an attractive solution for homeowners
- New consumer financing structures provide access to residential solar systems for an expanding customer base
- Residential solar enables other energy products and services, such as storage and EV charging, adding additional value
- State-level policy developments around financial incentives and tariffs help bolster the market

Sources: Company Information, Project Falcon Marketing Materials, Allied Market Research





## Residential Solar Enables Ancillary Products & Services

Residential solar represents the largest near-term market opportunity to capture the convergence between grid, equipment and software

#### Solar is just the Start

- Residential solar can unlock adjacent revenue opportunities:
  - Energy Storage: Support rooftop solar and provide ancillary grid services
  - Smart Appliances: Improve efficiency from common household appliances
  - Energy Mgmt. / Software: Control and optimize household energy use
  - Services / Repair: Maintain optimal performance of equipment
  - Comfort / Lighting: Improve energy efficiency by controlling HVAC and lighting
  - Security: Give homeowners peace of mind that their homes are secured

Source: Company Information, Frost and Sullivan, Wood Mackenzie, Statista, Grand View Research, Research and Markets

# Residential Energy Services Platform Residential Solar Ability to cross sell/upsell additional smart home products Smart Appliances Smart Appliances

Service / Repair

Market Size:

~\$2.0bn

**Market Size:** 

~\$1.5bn

Comfort /
Lighting

Market Size:
~\$8.8bn

**Market Size:** 

~\$4.3bn

Energy Mgmt.
Software

Market Size:
~\$2.9bn

Market Size: ~\$7.0bn

~\$26.5 Billion

**Total Adjacent Energy Services Market Size** 





## **Investment Highlights**

- 1 Ground floor entry opportunity of a leading customer-centric national home energy services company
- Platform acquisition of HEC leverages experience and cutting-edge technology in most advanced solar market
- 3 Fragmented market ripe for consolidation of regional players with several targets in diligence phase
- 4 Leverages current customer sentiment and public policy momentum toward residential solar and ancillary products
- 5 Attractive financial profile with strong margins and profitability
- 6 Seasoned and experienced management team with operational expertise in nations' leading solar market



